

The logo features the acronym 'HEALI' in a bold, sans-serif font. The letters 'H', 'E', 'A', and the first 'L' are dark grey, while the second 'L' and the 'I' are a vibrant teal. This text is superimposed on a light grey silhouette of Long Island, which is oriented diagonally from the bottom-left to the top-right. The map shows the main island and its surrounding smaller islands.

HEALI

Health Equity Alliance of Long Island

A Project of the HWCLI

Delivery System Reform Incentive Program (DSRIP) CBO Planning Grant

HEALI Steering Committee Members

Association for Mental Health and Wellness
Central Nassau Guidance and Counseling Services
Childcare Council of Nassau
Choice for All
Family Service League
Health & Welfare Council of Long Island
Hofstra University, School of Public Health
Long Island Coalition for the Homeless
Mental Health Association of Nassau County

HEALI Workgroup Survey

- Generated from brainstorming session
- 40 responses
- Key topics focused on:
 - Data
 - Information sharing
 - Client engagement
 - Screening and referrals



HEALI Workgroup Survey Participants

- American Heart Association
- Association for Mental Health and Wellness
- Boys & Girls Club of the Bellport Area
- CARECEN
- Centro Corazon de Maria
- Child Care Council of Nassau, Inc.
- Child Care Council of Suffolk, Inc.
- Choice for All
- Community Action Southold Town, Inc.
- Eager To Serve Inc.
- Family and Children's Association
- Family Service League
- Girls Inc. of Long Island
- Glory House Recovery, Inc.
- Health & Welfare Council of Long Island
- L.I. Against Domestic Violence
- LB Latino Civic Association
- LGBT Network
- Life Enrichment Center at Oyster Bay
- Little Flower
- Long Island Advocacy Center
- Long Island Alzheimer's Foundation
- Long Island Cares
- Long Island Center for Independent Living Inc. LICIL
- Long Island Coalition for the Homeless
- Long Island FQHC, Inc.
- Long Island Health Collaborative / Long Island Population Health Improvement Program
- Lupus Alliance of Long Island/Queens
- MOMMAS House
- Options for Community Living
- Outreach
- Parent-Child Home Program
- Peace Valley Haven
- Response Crisis Center
- Retreat Inc.
- Riverhead Community Awareness Program, Inc.
- The Dollicia F. Holloway Memorial Foundation Inc.

HEALI members asked to rate importance of (1-5 Likert Scale)

A centralized database of services provided by HEALI partners: **4.33**

Clients to be a part of the development process of HEALI: **4.33**

A unified system that tracks and refers clients as they move across the social determinants of health: **4.18**

HEALI developing a clearing house or hub to coordinate services and to support clients: **4.12**

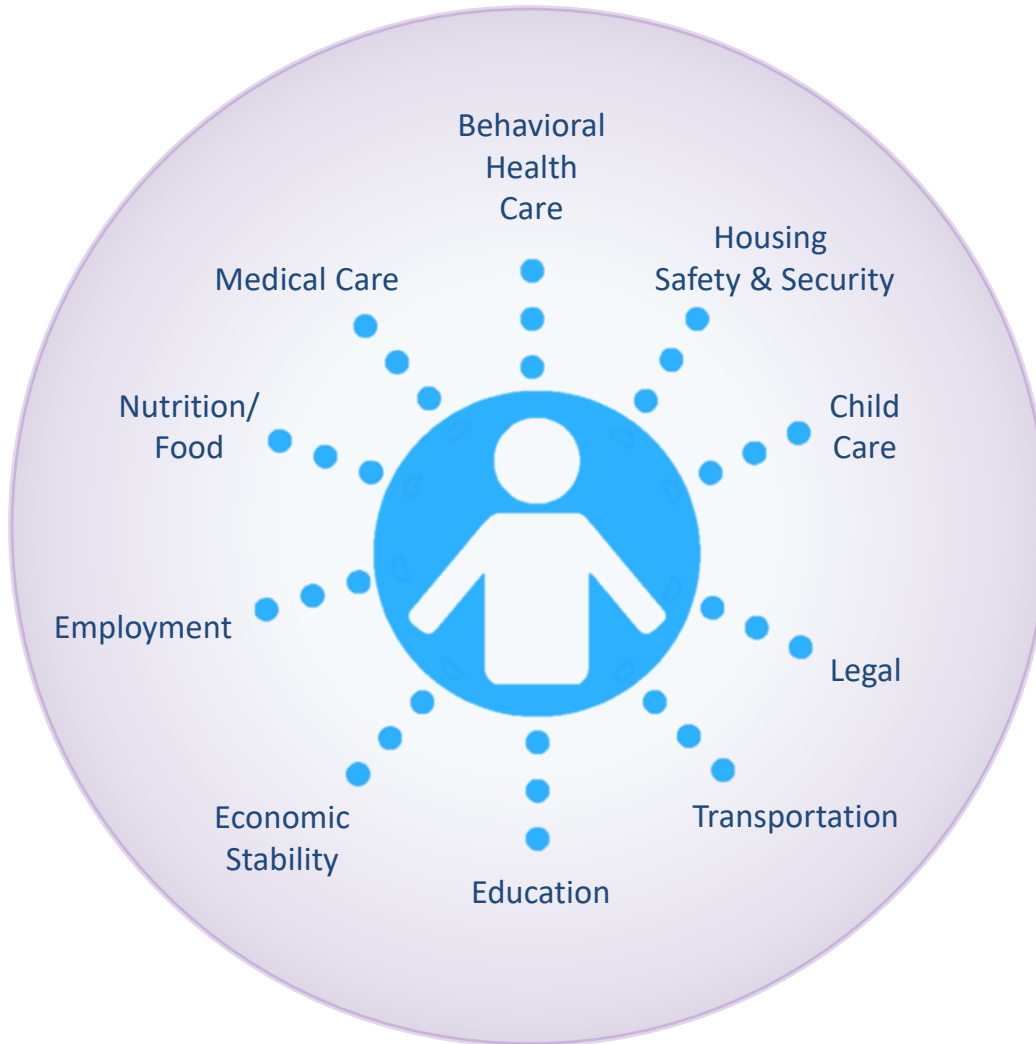
HEALI partners having a standardized screening, intake, and referral process to serve clients: **3.67**

Health Equity Alliance of Long Island

Mission: Engage health and human service agencies, community members and other stakeholders to ensure equitable health and life outcomes for all Long Islanders through cross-sector partnerships, innovative funding strategies and improvements in the health & human service delivery system. We will use our collective power to influence public policy and investment decisions by funders.

Vision: Build and provide an integrated, holistic, culturally and linguistically responsive health and human service delivery system that results in equitable health and life outcomes for all Long Islanders.

HEALI's Client Focused Service Delivery Model



HEALI Collective Impact 2018-2024

Network Development & Capacity Building

- HEALI is a Social Care Network of more than 100 CBOs providing the full range of HRSN services from the Queens border to Montauk.
- Convenes monthly to provide technical assistance and capacity building around special populations, case management, enhanced nutrition and housing services, CHWs and technology.
- Working in collaboration with Long Island's 5 health systems, 2 FQHCs, 2 health homes, IPAs, MCOs and other population health partners to build a complete social care ecosystems for Long Island that is patient centric and health system and MCO agnostic.
- Formed a CHW subcommittee to assess the CHW landscape and partner with NYSDOH on the CHW State Plan Amendment.
- Built Statewide partnerships and collaborations with other SCNs including Staten Island PPS and Healthy Alliance.
- Hosted 3 large conferences to bring national thought leaders.

Data and Technology

- Assessed the readiness of organizations in the network to adopt a data sharing platform focused on SDOH data and conducted a structured evaluation process to select a platform.
 - Partnering with Unite Us as the region’s Social Care Network Platform to perform screening, navigation and referrals.
 - HWCLI works hand in hand with Unite Us to build systems and supports to on-board nearly 40 HEALI CBOs providing training, technical assistance, work-flow assistance and capacity building (the “Unite Long Island” network).
 - HWCLI’s COO is a Healthix Board Member and is working closely with Healthix leadership to develop the necessary connections and systems to report on screenings and services rendered by the network.
- Since 2018, HEALI has been advised by Intrepid Ascent, a community health IT and technology strategy consulting firm that has national 1115 Waiver experience in building SDOH/HRSN connectivity and data exchange ecosystems.

New York Health Equity Reform: Social Care Networks Request for Applications

Four Initiatives Totaling up to \$6.69 B in Federal Funding aimed at addressing health equity

Health-Related Social Needs (HRSN)

- Up to **\$3.673 billion** for building HRSN infrastructure, including the creation of new Social Care Networks (SCNs)
- Reimburses for an array of HRSN services through the Medicaid program.

Health Equity Regional Organizations (HERO)

- Up to **\$125 million** for the creation of a statewide HERO to conduct regional health and HRSN data collection and analysis
- Make recommendations on incorporating HRSN into value-based payment (VBP) arrangements in the future

Medicaid Hospital Global Budgets

- Up to **\$2.2 billion** to support certain safety net hospitals in Brooklyn, the Bronx, Queens, and Westchester County to transition their Medicaid reimbursement to hospital global budget models
- In line with CMS's new AHEAD model

Strengthen the Workforce

- Up to **\$694 million** for workforce recruitment and retention efforts, including student loan repayment and training and education programs for individuals who make commitments to serve high-needs populations
- Training and education will be funded through Workforce Investment Organizations (WIOs), which will recruit participants and provide ongoing support

SCN Long Island Funding

- NYS DOH will award regional contracts for SCN lead entities
- Long Island allocated \$42,179,889 infrastructure dollars
- Per Member Per Month payments:
 - For screening, navigation to social services and provision of enhanced services
 - Funding flow from MCOs to SCN to CBOs
 - % of PMPM used to support SCN administration
 - Funding in addition to infrastructure dollars
- Bonus performance funding

Social Care Network Infrastructure Funding

| Geographic Region 8 | Counties | Total Grant Funding |
|---------------------|----------|---------------------|
| Long Island | Nassau | \$42,179,889 |
| | Suffolk | |

Infrastructure Funding to Be Used For:

- CBO Capacity Building
 - Direct investments to CBOs
 - Training and technical assistance
- SCN network development and engagement
 - Ensure network adequacy to reach Medicaid members with an equity lens
- Technology and data analytics
- Contracting and Fiscal Management

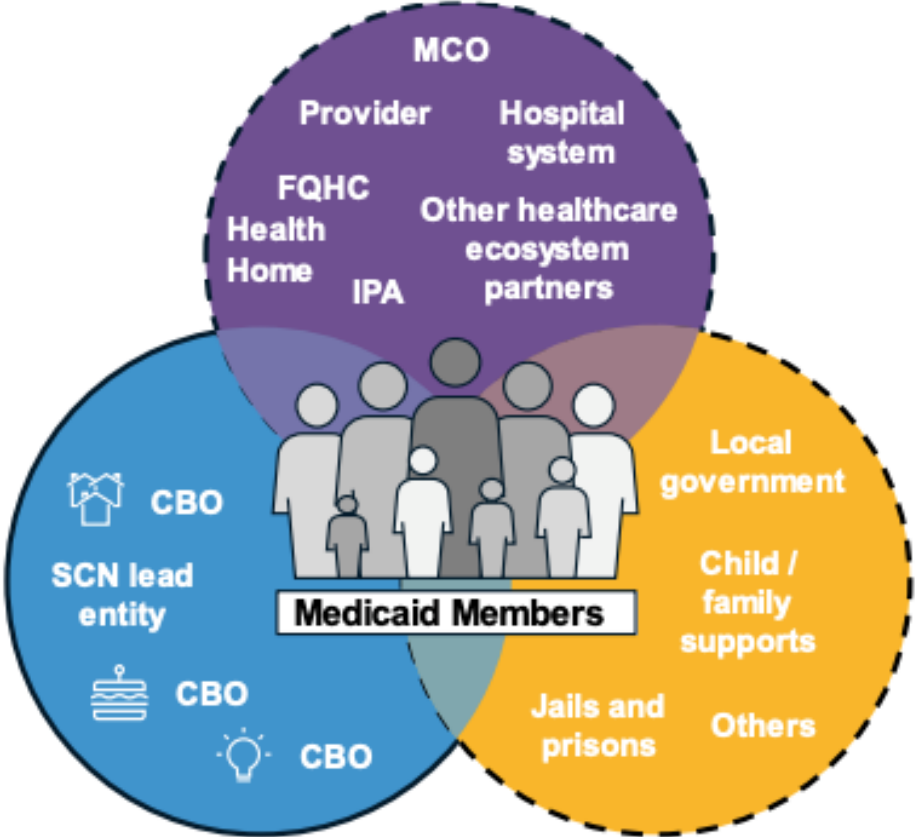
SCN Timeline

- SCN RFA responses due March 27, 2024
- Awards: June 1, 2024
- State funding for SCNs to begin August 1, 2024
- SCN stands-up operation January 2025
- Waiver period ends March 31, 2027

Social Care Network Goals

- Ensure greater coordination of social care services
- Create an improved and more accessible experience for Medicaid members seeking social care services
- Establish financially and operationally sustainable ecosystems that will continue to deliver services after the grant period
- Promote more equitable delivery of social care services and address the health, racial/ethnic, socioeconomic, and geographic disparities existing access and quality

Social Care Networks: Regional Social Care Ecosystem



- Social care network (SCN)
- Healthcare ecosystem partners¹
- Other ecosystem partners¹

Impact of future state system on Medicaid members

- Scaled delivery** of social care services and **improved access** for Medicaid members
- Reliable and timely referral** of members to social care services
- Seamless tracking** of members needs to streamline and close loop on referrals to social care services
- Improved and increased collaboration** between social care service providers and other partners in regional ecosystem (e.g., healthcare providers, care management providers, MCOs, others)

1. Where entities above are not part of SCNs

Long Island's Social Care Network will collectively:

- Create and maintain a network (CBOs, MCOs, providers)
- Screen Medicaid members using questions from the CMS Accountable Health Communities Screening Tool and key demographic data
- Refer to navigation and social care services using a shared technology platform
- Navigate to existing health-related social needs services

NYSDOH CBO Requirements

- Provides screening, navigation or one of the enhanced HRSN services
- Cover zip codes in Nassau and Suffolk Counties
- Non-profit with EIN (501c3)
- Designates contact(s) to engage and be trained on SCN data and IT platform and validate information on routine intervals
- Committed to accepting referrals, providing services and collaborating with the SCN and other stakeholders to coordinate HRSN service delivery

HRSN Services on NYS Determined Fee Schedule

All Long Island Medicaid members:

- Standardized HRSN screening
- Referral and navigation

Subset of Medicaid members based on NYS determined eligibility:

- Enhanced health-related nutrition services
- Enhanced health-related housing supports
- Enhanced case management
- Transportation to and from these supports

HRSN Enhanced Services Eligibility

Medicaid high utilizers, including those who meet the federal definition of homeless

People with chronic conditions

People enrolled in a NYS Health Home

Individuals with SUD or serious mental illness (SMI)

Individuals with intellectual and/or developmental disabilities (I/DD)

Post-release criminal justice population with serious chronic conditions

Pregnant people, up to 12 months postpartum

Children's populations:

- Under 6 years of age
- Under 18 years of age with a chronic condition
- Justice-involved youth

Enhanced Nutrition Services

- Nutrition counseling and classes
- Cooking supplies
- Medically tailored meals
- Fruit and vegetable prescription
- Pantry stocking

Enhanced Health-Related Housing Supports

- Rent/Utility
- Navigation
- Community transitional services
- Pre-tenancy and tenancy sustaining services
- Home remediation and education
- Home accessibility and safety modifications
- Medical respite

Enhanced Case Management

- Outreach, referral management, and education including linkages to other state and federal benefit programs, application assistance and benefit program application
- Connection to clinical case management
- Connection to employment, education, childcare, and interpersonal violence resources
- Follow-up after services and linkages

HWCLI: Lead Entity for HEALI

SCN Lead Roles and Responsibilities

- SCN Governance and Operations
- CBO Network Development and Capacity Building
- IT Platform, Data and Reporting
- Contracting
- Fiscal Management

HEALI's success: our collective effort

- Collective “buy-in”, leadership and participation
- Continued focus on clients and CBOs while expanding our partnerships to include health systems, FQHCs, Health Homes, MCOs, stakeholders
- Tentative HEALI Committees:
 - Expanded Governance
 - Metrics and Sustainability
 - CBO Engagement and Communications
 - Collaborative Service Delivery and Network
 - CBO Training and Capacity Building Advisory
 - Data, Technology and Compliance

Next Steps

- Network Adequacy Survey and Letter of Intent
 - Complete by **Feb 28th**
 - Contact Sam Klein at sklein@hwcli.com
- Join Unite Us
 - Contact Jake Ryan at jryan@hwcli.com & Allison Roselle at allison.roselle@uniteus.com
- Upcoming meetings
 - HEALI Unite Long Island Meeting Feb 28th at 11 am
 - HEALI Meeting March 20th